

FINANCIALS • FISCAL YEAR 2016

TRANSFORMATION

Thank you very much for your business and support in 2016. We also want to thank our team of dedicated employees who worked very hard this year to bring meaningful changes to how we serve customers. Our success is dependent on our customers and we are working with purpose to transform our company to better deliver products, services, technology, and innovation today and in the future to ensure your success.

Fiscal year 2016 was a year of change with new leadership and a renewed strategic vision for the future. We are focused on the essentials of a successful cooperative: dedication to safety, a strong balance sheet, profitability, and adding value to our customers as your trusted advisor.

The year was likely the most challenging year in well over a decade for our cooperative and at our customer's gate. For fiscal year 2016, revenues increased \$7.4 million or 3% vs 2015. This increase in sales could not offset declining margins due to lower commodity prices. Net Savings for the year was \$779,752, down \$2.3 million vs 2015. Despite a difficult environment, Viafield plans to return a \$1,250,000 allocation in non-qualified patronage to members. We will also pass through 199 deductions of \$2,110,673 to our members.

To navigate the future, we continue to focus on our transformation and the essentials for success. The management team and board of directors spent time this year defining our strategy and developed a renewed Vision, Mission, and Core Values to guide Viafield into the future.. Simply put, our Vision is to focus on the customer and be your local trusted advisor in all aspects of the farming operation. By helping our customers succeed, Viafield will succeed. We also continue to take steps to maintain balance sheet strength and focus on profitability by managing expenses and staffing prudently. While these are challenging times, Viafield has entered them in strong financial position. This position allows us to continue investing in the future.

Viafield is making critical asset improvements in speed, space, and capabilities. This year we finished a \$2.5 million upgrade at our Manly grain facility adding a new dump pit, leg, and scale, providing market leading dumping speed. The board also approved a \$7 million project consisting of a new 10,000 ton dry fertilizer plant and seed treatment facility in Randalia lowa. This facility will replace aging assets and serve the market with the latest in speed and blending technology. We continue to invest in our feed business adding a new high speed mixer in Elgin increasing the support our growing and profitable feed business. Viafield is making mindful decisions to divest underperforming and non-core assets. This year we announced the sale of our C-store in Clermont lowa. It was a win-win for our

employees and the community as the new owner will invest in the location for the future and provide the highest level of service. Our objective is to focus not only on the next few years, but also for the next generation of cooperative owners and customers.

As we continue our transformation in fiscal 2017, you can expect Viafield will not change the basic tenets of our long cooperative history: to be committed to being a financially sound company adding value to our owners today and for the future. Again, thank you for your support and patronage in 2016 and we look forward to serving you again in 2017 and beyond.



Chris LudwigChief Executive Officer



Rick Matt Board Chairman

OUR VISION

SERVE AS THE TRUSTED ADVISOR FOR THE CUSTOMER OF THE FUTURE THROUGH OUR TALENTED TEAM BY DELIVERING PRODUCTS, SERVICES, TECHNOLOGY AND INNOVATION ENSURING THEIR PROFITABILITY AND OURS.

OUR MISSION

COMMITTED TO BE THE FULL-SERVICE PROVIDER OF CHOICE, ENHANCING THE SUCCESS OF OUR CUSTOMERS, TEAM AND COMMUNITIES.



OUR VALUES

ETHICAL: WE EMBRACE HONESTY & INTEGRITY IN EVERYTHING WE DO

KNOWLEDGE: WE SEEK OUT NEW INFORMATION AND IDEAS TO DELIVER SOLUTIONS TO CUSTOMERS.

SERVICE-ORIENTED: WE ARE COMMITTED TO RESPONDING TO OTHERS NEEDS IN A TIMELY AND ACCURATE MANNER.

TEAMWORK: WE ARE RESPECTFUL AND SUPPORTIVE WHILE COMMUNICATING OPENLY AND ENGAGING OTHERS.

LEADERSHIP: WE ARE POSITIVE AND PROFESSIONAL WHILE ACTING STRATEGICALLY AND EMBRACING CHANGE.

RESULTS: WE ARE ACCOUNTABLE AND EFFICIENTLY EXECUTE TO BUILD SUSTAINABLE GROWTH AND PROFITABILITY.

STATEMENT OF SAVINGS

STATEMENT OF SAVINGS	2016	2015
SALES COST OF GOODS SOLD GROSS SAVINGS ON SALES OTHER REVENUE TOTAL GROSS REVENUE	\$252,689,651 238,440,825 14,248,826 15,875,102 30,123,928	\$245,254,138 229,629,324 15,624,814 16,988,237 32,613,051
OPERATING EXPENSES, INCLUDING INTEREST	29,256,442	30,081,734
SAVINGS BEFORE INCOME TAXES INCOME TAXES	867,486	2,531,317
CURRENT DEFERRED	28,750 58,984	219,302 (796,210)
NET SAVINGS	\$779,752	\$3,108,225
DISTRIBUTION OF NET SAVINGS		
PATRONAGE DIVIDENDS DEFERRED - NON-QUALIFIED RETAINED SAVINGS NET SAVINGS	1,250,000 (470,248) \$779,752	1,500,000 1,608,225 \$3,108,225
PATRONAGE ALLOCATION		

\$(470,248)

1.24 CENTS/BU

2.83 CENTS/GAL

1,250,000

5.72%

1.17%

1,22%

\$1,608,225

1.1 CENTS/BU

3.19 CENTS/GAL

1,500,000

6.32%

1.54%

1.19%

SAVINGS RETAINED

PATRONAGE RATES

GRAIN

FEED

AGRONOMY

PETROLEUM

DEFERRED - NON-QUALIFIED

MERCHANDISE & SERVICES

BALANCE SHEET

CURRENT ASSETS	2016	2015
CASH	\$3,880,915	\$150,314
RECEIVABLES NOTES & CONTRACTS TRADE-NET OF ALLOWANCE FOR DOUBTFUL ACCTS GRAIN IN TRANSIT OTHER MARKETABLE EQUITY SECURITIES INVENTORIES	95,232 6,339,049 868,750 397,840 1,571,136	79,616 7,200,433 1,133,112 312,156 1,175,142
GRAIN MERCHANDISE PETROLEUM PREPAID COMMODITIES PREPAID EXPENSES DEFERRED INCOME TAXES	3,679,026 10,040,738 714,858 1,080,115 59,715 24,169	6,332,194 16,892,709 763,075 1,436,510 26,985 99,831
TOTAL CURRENT ASSETS WORKING CAPITAL AVAILABLE TERM REVOLVER ADJUSTED WORKING CAPITAL	28,751,543 7,813,334 10,000,000 \$17,813,337	35,602,077 16,522,206 2,605,494 \$19,127,700
PROPERTY, PLANT & EQUIPMENT		
LAND BUILDINGS AND EQUIPMENT TOTAL LAND, BUILDINGS AND EQUIPMENT ACCUMULATED DEPRECIATION UNDEPRECIATED COST CONSTRUCTION IN PROCESS NET PROPERTY, PLANT AND EQUIPMENT	\$1,564,033 85,786,326 87,350,359 (41,853,903) 45,496,456 522,487 46,018,943	\$1,339,676 75,639,778 76,979,454 (36,893,583) 40,085,871 6,809,153 46,895,024
OTHER ASSETS		
LONG-TERM NOTES & CONTRACTS	\$37,975	\$279,241
INVESTMENTS		
EQUITY IN OTHER ORGANIZATIONS	\$20,432,830	\$20,237,847

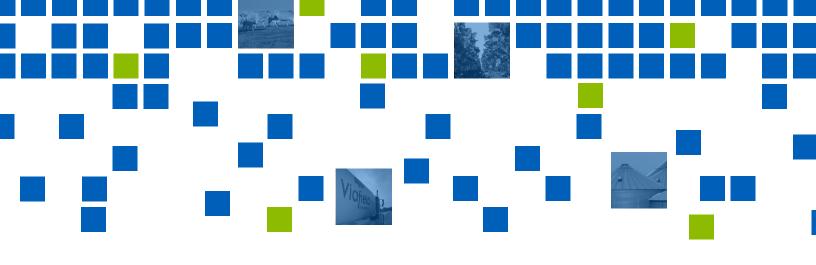
\$95,241,291

\$103,144,189

TOTAL ASSETS

BALANCE SHEET

CURRENT LIABILITIES	2016	2015
CHECKS WRITTEN IN EXCESS OF BANK BALANCE CURRENT MATURITIES OF LONG-TERM DEBT CURRENT MATURITIES OF CAPITAL LEASE NOTES PAYABLE-OPERATING	\$1,610,339 200,000 1,208,745 0	\$1,127,719 214,000 1,156,843
DEMAND NOTES PAYABLES	2,411,877	2,516,440
TRADE CUSTOMER CREDIT BALANCES AND PREPAID SALES UNPAID GRAIN MARGIN ACCOUNT ACCRUED EXPENSES	5,076,641 1,373,811 4,398,622 2,546,088	3,012,216 1,565,139 6,288,638 550,640
INTEREST PAYROLL PROPERTY TAXES	85,336 1,086,810 896,702	105,177 1,469,010 1,025,001
INCOME TAXES OTHER PATRONAGE DIVIDENDS PAYABLE	0 43,238	49,048
TOTAL CURRENT LIABILITIES	\$ 20,938,209	\$19,079,871
LONG-TERM LIABILITIES - NET OF CURRENT MATURITIES		
NOTES PAYABLE CAPITAL LEASE PAYABLE	\$1,708,428 10,856,539	\$10,901,278 12,065,284
TOTAL LONG-TERM LIABILITIES ACCRUED PENSION COSTS DEFERRED INCOME TAXES	12,564,967 1,131,319 603,399	22,966,562 3,248,238 784,969
MEMBER'S EQUITY - CAPITAL STOCK		
CLASS A & B SUBSCRIPTIONS LOCAL PREFERRED REGIONAL PREFERRED ALLOCATED PATRONAGE DIVIDENDS NON-QUALIFIED DEFERRED EQUITY PAID IN CAPITAL ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) EQUITY FROM ACQUISITION RETAINED EARNINGS TOTAL MEMBER'S EQUITY	504,000 47,485 6,225,111 8,484,233 1,250,000 5,159,591 191,688 (6,346,782) 18,254,816 26,233,255 \$60,003,397	508,800 47,782 6,407,235 8,585,988 1,500,000 3,655,402 191,688 (8,794,853) 18,254,816 26,707,691 \$57,064,549
TOTAL LIABILITIES AND MEMBER'S EQUITY	\$95,241,291	\$103,144,189





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